

July 12, 2024

Dr. J. Kyle Dalpe President Western Nevada College 2201 West College Parkway Carson City, NV 89703-7399

Dear President Dalpe:

review of Western Nevada College. The attached review documents areas where the institution was found to be in compliance with the NWCCU Standards for Accreditation and where additional opportunities for improvement exist. Please note that the Year Seven Evaluation of Institutional Effec

Peer Evaluation follwestern Nevada College

Standard 2: Governance, Resources, and Capacity

The institution articulates its commitment to a structure of governance that is inclusive in its planning and **deaksing**. Through itplanning, operational activities, and allocation of resources, the institution demonstrates a commitment to student learning an**eraethiev** an environment respectful of meaningful discourse.

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Standard 2.A.1

The institution demonstrates an effective governance structure, with a board(s) or other governing body(ies) composed parety of immembers with no contractual, employment relationship, or personal financial interest with the institution. Such mentate all a boards, a centrate board defined authority, roles, and responsibilities. Institutions that are part of a complex system with multiple boards, a centrate board entities shall have, with respect to such boards, written and clearly defined the institution is clearly delineated in a written contract, describeed between the system and the institution is clearly delineated in a written contract, describeed between the system and in its public documents, and proviets the NWCCU accredited institution with sufficient autonomy to fulfill its mission.

Team Verification:

x Compliant (Sufficient evidence that indicates compliance)

Evidence

- x Institutional governance policies and procedures_
- x System governance policies and procedures (if applicaMe)
- x Multiple board governing policies and procedures (if applicable)
- x } CE [• ον CE (}CE CE À] Á]vP]v•š]šμš]}v ο_V_ } CE ‱}o]]• v ‰CE} μCE•
- x Bylaws and Articles of Incorporation referencing governance struct \underline{vr}

Rationale

The Nevada System of Higher Education has established a governance structure that appropriately fulfills the established standard.

Standard 2.A.2

Theinstitution has an effective system of leadership, staffed by qualified administrators, with appropriate levels of authority, sibility, and accountability who are charged with planning, organizing, and managing the institution and assessing its methods.

Team Verification:

x Compliant (Sufficient evidence that indicates compliance)

Evidence

- x Leadership organizational chartY_
- x Curriculum vitae of executive leadership/

Rationale

Although evidence was lacking (not all resumes/vitas were included), the information included in the narrative outlines appropriate background and experience of leadership team to effectively lead the institution.

Standard 2.A.

The institution employs an appropriately qualified chief executive officer within the responsibility to the institution. The chief executive may serve as an ex officio member of the governing board(s) but may not serve as its chair.

Team Verification:

x Compliant (Sufficient evidence that indicates compliance)

Evidence

x Curriculum vitae oPresident/CEQY_

Rationale

Adequate evidence indicates compliance

Standard 2.A.

d Z] $v \cdot \check{s}$] $\check{s} \mu \check{s}$] + vr(haking str)) dures and processes, which are documented and publicly available, must include provisions for the consideration of the views of faculty, staff, administrators, and students on matters in which each has a direct and **reastments**t.



Team Verification:

x Compliant (Sufficient evidence that indicates compliance)

Evidence

x Institutional governance policies and procedures (see 2.<u>AY1</u>)

Rationale

Policy 1-1-1 provides evidence of compliance

Standard 2B.1

Within the context of its mission and values, the institution adheres to the principles of academic freedom and independence its constituencies from inappropriate internal and external influences, pressures, and harassment.

Team Verification:

x Compliant (Sufficient evidence that indicates compliance)

Evidence

- x Academic freedom policies and procedu(esidence could include samples of negotiated agreements with faculty and/or staff, where appropriate)_Y_
- x Evidencethat the students also have academic freedom_

Rationale

Evidence indicates compliance

Standard 28.2

Within the context of its mission and values, **ihe**titution defines and actively promotes an environment that supports independent thought in the pursuit and dissemination of knowledge. It affirms the freedom of faculty, staff, administrators, and students tohetimaseltolarship and reasoned concluens with others. While the institution and individuals within the institution may hold to a particular personal, socialgiorus philosophy, its constituencies are intellectually free to test and examine all knowledge and theories, thought, redsports pectives of truth. Individuals within the institution allow others the freedom to do the same.

Team Verification:

x Compliant (Sufficient evidence that indicates compliance)

Rationale

NSHE handbook and policies, in addition to WNC policy on academic freedom supports the standard

Standard 2C.1

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Standard 2.3

d Z] $v \cdot \check{s}$] $\check{s} \mu \check{s}$] $v [\bullet u] v u] v] \bullet \check{s}$ CE \check{s}] $\grave{A} \otimes o$]] $\bullet v \otimes CE$ μ QEoliciesZthat guide theorem rollment] $\bullet \bullet$] v of students in courses and programs through an evaluation of prerequisite knowledge, skills, and abilities to ensureable paradomability of $\bullet \check{s} \mu v \check{s} \bullet \mu \bullet \bullet \check{s} o \grave{A} o$ $u u v \bullet \mu CE \check{s} \acute{A}$] \check{s} Z Solic \dot{p} volic $\check{s} \check{s}$ in σ becomes the dependent of the matrix of \dot{s} or $\dot{s} \check{s}$ or \dot{a} o \dot{b} or \dot{b} or \dot{b} volic $\check{s} \check{s}$ or \dot{b} of \dot{s} or \dot{b} of \dot{s} or \dot{b} or \dot{b}

Team Verification:

x Compliant (Sufficient evidence that indicates compliance)

Evidence

- x Policies and procedures for recruiting, admitting, and placing studeYits
- х



Evidence

x Policies/procedures prohibiting conflict of interests among employees and board members

Rationale

Evidence supports compliance of standard

Standard Æ.1

Theinstitution utilizes relevant audit processes and regular reporting to demonstrate financial stability, including sufficiently and reserves to achieve and fulfill its mission

Team Verification:

x Compliant (Sufficient evidence that indicates compliance)

Evidence

- x Policies/procedures that articulate the oversight and management of financial resources
- x Latest external financial audit including management letter
- x Cash flow balance sheets'_
- x Audited financial statementsY_
- x Tuition and fees, educational, and auxiliary revenue for undergraduate and graduate enrollinYents
- x Significant contracts/grantsY_
- x Endowment and giving reportsY_
- x Investment revenue Y_

Rationale

Financials demonstrate adequate stability to meet the institutional mission. Panel had difficulty finding 10% reserve noted NSYMJNSXYNYZYNTScXWJXUTSXJ.YFUUJFWXFWTZLMQ^ JSWTQQRJSY 50 professional FTE. Proper response to enrollment decline appears to have been taken.

Standard Æ.2

Financial planning includes meaningful opportunities for participation by stakeholders and ensures appropriate available allistic development of financial resources, and comprehensive risk managements are short term financial health and lotterm financial stability and sustainability.

Team Verification:

x Compliant (Sufficient evidence that indicates compliance)

Evidence

- x Policies / procedures for planning and monitoring of operating and capital budgets, reserves, investments, fundraising, cash management, debt management, transfers and borrowing between funds
- x Sample of mpit09/F5 9 Tf .4 308.1 Tm 0 g 012 0 6121(s)6(a)7(nd)-5()4/ pr



Team Verification:

x Compliant (Sufficient evidence that indicates compliance)

Evidence

- x Human resource policies / procedures_
- x Policies/procedures related to teaching, scholarship, service, and artistic creation
- x Policies/procedures for apprising employees of working conditions, rights and responsibilities, evaluation, retention; oprovamot termination_Y_

Rationale

State and institutional policies provide evidence of compliance. Panel was unable to clearly identify the evaluation procedures for Classified Staff Evaluations mentioned in the narrative.

Standard 2.2

The institution provides faculty, staff, and administrators with appropriate opportunities and support for professional grout/development.

Team Verification:

x Compliant (Sufficient evidence that indicates compliance)

Evidence

x Employee professional development policies/procedures

Rationale

Policies and procedures outlined on website indicate compliance

Standard 2.3

Consistent with its mission, programs, and services, the institution employs faculty, staff, and administrators sufficientimber, and qualifications to achieve its organizational responsibilities, educational objectives, establish and ovedseeiapolicies, and ensure the integrity and continuity of its academic programs.

Team Verification:

x Compliant (Sufficient evidence that indicates compliance)

Evidence

- x Documentation about engagement and responsibilities specified for faculty tank as appropriateY_
- x Personnel hiring policy/procedures/_
- x Academic organizational chartY_
- x Administrator/staff /faculty evaluation policies/procedures



Evidence

x Listing of programs and services supporting student learning neveds

Rationale

The dashboard is a great resource to aid institution in understanding needs and results (note: ability to select multiple values did not work for committee). Programs and services provided indicate compliance with standard.

Standard 2G



Evidence

- x Published financial aid policies/procedures including information about categories of finassistance_Y_
- x Information to students regarding repayment obligations
- x Policies / procedures for monitoring student loan program's

Rationale

Evidence sufficiently indicates compliance

Standard 2G.5

Students receiving financial assistance are informed of any repayment obligations. The institution regularly monitodenits and programs and